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9	SAN FRANCISCO BAY CONSERVATION	N AND DEVELOPMENT COMMISSION
10	In the matter of:	
11	VIOLATION REPORT/COMPLAINT FOR THE IMPOSITION OF ADMINISTRATIVE CIVIL	DECLARATION OF MICHELLE LEWIS
12	PENALTIES, ENFORCEMENT FILE NO. ER2013.009 AND PERMIT FILE NOS.	
13	1985.019.22A, 1985.019.09B; SCOTT'S JACK LONDON SEAFOOD, INC. AND THE PORT OF	
14	OAKLAND	
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I, Michelle Lewis, declare:

- 1. I am the founder and Director of Development for Northern Light School. I have personal knowledge of the following facts and if called as a witness, could, and would, competently testify thereto.
- 2. We first opened Northern Light School on September 11, 1989, on Redwood Road in Oakland.
- 3. Our school seeks to provide a private-school level education for children of families who are unable to afford most private schools. As a result, we rely heavily on our fundraising efforts. Our annual gala ball and auction, for example, typically provides a quarter of our entire annual fundraising goal. When Ray learned that our school relied so heavily on fundraising, we discussed hosting the gala in the pavilion at Jack London Square. Ray, in his typical generous fashion, provided dinner and wine for our guests at no cost. The pavilion has enabled us to host our guests at the waterfront, which has allowed us to properly honor our guests and enjoy the beauty of the Bay with the people we care about the most. Many people who attend our functions are introduced to Jack London Square for the first time thanks to Scott's hosting our events.
- 4. I first met Ray Gallagher in October 1989, shortly after Northern Light School opened. We had just learned that in order to open our school, we would have to build a fence around the entire property, which would cost \$10,000. We had spent all of our money launching the school and were unable to afford this. Shortly after I met Ray and told him about our school and the fence situation, he generously offered to pay for the fence himself. The fence was built within a week, and we were able to open. I do not know what we would have done without Ray and his selfless generosity. To this day, the children at our school know about "Ray's Fence" and recognize the role that Scott's and the Gallagher family played in our school's history.
- 5. Even after our organization grew too big to hold our gala in the pavilion, Ray attended our gala at its new location and donated \$10,000 to our school.
- 6. Even though we no longer host our gala at the pavilion, we have partnered with Scott's to host an annual dinner in the pavilion for all of the new parents at our school. This event is important for us to thank these families for believing in our school's vision and for entrusting us to care for and

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educate their children. Ray generously donates food and drinks to make this event possible.

- 7. Ray, Liz, and the whole Scott's/Gallagher family also participate annually in our Vida.
  Blue celebrity invitational golf tournament by providing shrimp cocktails and wine for over 250 golfers and volunteers. We rely heavily on this event, and Ray's generosity enables us to host such a successful tournament.
- 8. When Cornell Maier, former CEO of Kaiser Aluminum and a big benefactor to our school, turned 80 years old, Scott's hosted an incredible dinner for him and 200 of Cornell's dearest friends and dignitaries from around the Bay Area. It was an incredible event and meant a lot to us and everybody whose life has been made richer by Cornell's charitable work.
- 9. It is my understanding that when Scott's hosts our events, they are operating these events at a financial loss as a charitable donation to our school. Thanks to donations like these, we are able to continue to host these events and continue operating.
- 10. Ray's generosity toward our school has continued strongly in the decades since we opened. In particular, Ray sponsors one of our students through a scholarship program that Cornell Maier began. Ray pays for the education costs of one of our students, including her uniform, field trip fees, and other additional costs. As it happens, the little girl that Ray sponsors is the daughter of one of our original 12 students, who were saved when Ray stepped in to build his fence. Ray's commitment to our organization through the years has been remarkable.
- We fully support Scott's restaurant and hope that the commission does not penalize them for helping us. We rely heavily on Scott's altruism and would be crushed if Scott's is punished because of the time, effort, and resources they have donated to the Bay Area's children.

I declare under penalty of perjury that the foregoing is true and correct and that this declaration was executed on this 23 day of January, 2017, at Oabland, California.

Michelle Lewis